

CAROUSEL CAPITAL



Based in Charlotte, North Carolina, Carousel Capital is a private investment firm that invests in companies located in the Southeastern United States. Carousel's investor base includes institutional investors and an elite group of more than 100 current and former CEOs with deep connections in the region. Since its inception in 1996, Carousel has invested in 43 companies primarily in three targeted growth sectors: business services; consumer services; and healthcare services.

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ria	CHARACTERISTICS	<u>C</u>	EOGRAPHY	<u>SIZE & TYPE</u>
Investment Criteria	Strong management team Track record of growth	Platforms headquartered in Southeastern United States Add-on investments can be in any location		Initial transaction size of up to \$250 million
	Strategic market position Recession resistant			EBITDA of at least \$3 million
				Management buyout or recapitalization
	BUSINESS SERVICES	CONSUMER SERVICES		HEALTHCARE SERVICES
	Tech-enabled services	Automotive Aftermarket		Medical data management
	Data collection/management	Franchised consumer		Outsourced hospital services
este	Distribution/logistics	services Niche packaging solutions		Pharmacy services
Interests	General outsourced services			Revenue cycle management
Ч	Environmental services			
	Industrial services			Dental products and services
	Services to higher education			Medical distribution
	Software as a service			
tnership with Carousel	LIQUIDITY & GROWTH CAPITAL			TEAM
	Rationalize shareholder base		Managing Partners	S
	Diversify risk and personal net worth		Charles Grigg	cgrigg@carouselcapital.com
	Facilitate generational or management transfer Relieve personal guarantees on debt or real estate		Jason Schmidly	jschmidly@carouselcapital.com
			Partners	
			Peter Clark	pclark@carouselcapital.com
			Al Welch	awelch@carouselcapital.com
			Principal	
	Accelerate organic growth through investments in corporate infrastructure		Adam Elmore	aelmore@carouselcapital.com
1			Vice Presidents	

Fund geographic expansion or new products/services

Pursue add-on acquisitions

Senior Advisor

Tyler Moses

Chris Wells

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Representative Investments	ARMSTRONG Transport Group, Inc.	First-Time Institutional Capital Founder-Owned	2019 HQ: Charlotte, NC Leading non-asset based logistics platform providing transportation management solutions via a national network of independent agents Add-On Criteria: Providers of truckload, LTL and intermodal freight brokerage
		First-Time Institutional Capital Founder-Owned	 2019 HQ: Pawley's Island, SC Leading provider of high-touch specialty infusion services to patients with complex, acute, and chronic conditions. Add-On Criteria: Providers of ambulatory and home infusion services
	process arron		2019 HQ: Birmingham, AL Leading provider of turnkey engineered solutions and services for mission-critical industrial processes Add-On Criteria: Highly engineered industrial equipment and service providers
	Huseby.com	First-Time Institutional Capital Founder-Owned	2018 HQ: Charlotte, NC Leading national provider of court reporting and litigation support services to law firms and corporate legal departments Add-On Criteria: Independent court reporting agencies
	⊘ dvantage	First-Time Institutional Capital Founder-Owned	2017 HQ: Charlotte, NC Leading provider of ERP software that automates accounting, project management and media management for advertising agencies Add-On Criteria: Providers of vertical software and services to the advertising industry
	Ссею	First-Time Institutional Capital Founder-Owned	2017 HQ: Charlotte, NC Leading provider of innovative solutions that enable better insurance underwriting and claims decisions. The CCG IQ brands specialize in HVAC, electronic claims, and underwriting inspections Add-On Criteria: Providers of claims investigation and loss control services
		First-Time Institutional Capital Founder-Owned	2016 HQ: West Palm Beach, FL Leading provider of expedited and concierge travel document services and complementary solutions Add-On Criteria: Providers of passport/visa services for consumer/B2B markets
	apexanalytix		2014 HQ: Greensboro, NC Leading provider of supplier management, audit, recovery and compliance software and services to global Fortune 1000 companies
Selected Prior Investments		First-Time Institutional Capital Founder-Owned	2016 HQ: Atlanta, GA Provider of route-based fire protection services, including monitoring, inspection, maintenance and repair of fire detection and suppression products
		First-Time Institutional Capital Founder-Owned	2014 HQ: Montgomery, AL Leading provider of automotive collision repair services in the Southeastern United States
	Caldwell &Gregory		2013 HQ: Manakin-Sabot, VA Leading provider of turnkey laundry facility management services for customers in the university and multifamily housing markets
	TRANSFLO° by Pegasus TransTech	First-Time Institutional Capital Founder-Owned	2013 HQ: Tampa, FL Leading mobile, telematics, and business process automation provider to the transportation industry, delivering real-time communications to thousands of fleets, brokers, and commercial vehicle drivers
			2012 HQ: Birmingham, AL Acquisition platform in the Southeastern U.S. and adjacent markets; largest independent operator of quick oil change and automotive service centers in the region with over 300 locations
	HEPACO Serious experience for serious times.	First-Time Institutional Capital Founder-Owned	2011 HQ: Charlotte, NC Leading provider of environmental industrial services in the areas of emergency response, environmental remediation, risk management and compliance and industrial maintenance
	H E PALETH GAR E	First-Time Institutional Capital Founder-Owned	2006 HQ: Lake Mary, FL Leading independent provider of specialty pharmacy services throughout the U.S., offering a range of clinical services to patients with complex chronic conditions
	AGDATA MedData	First-Time Institutional Capital Founder-Owned	2006 HQ: Charlotte, NC AGDATA is a leading provider of database management, marketing program administration and data analysis services; MedData provides web-based transaction processing, eligibility verification, claims submission, encounter data management and other analytical services